Luxembourg, your IPO hub of choice





Contents

Initial Public Offerings	04
- Key issues to consider in IPO	04
Why Luxembourg?	06
- Why Luxembourg vehicles for Initial Public Offerings?	07
- Why Luxembourg for prospectus approval and listing?	07
Post-Initial Public Offerings Practice	80
- Key issues to consider	80
- Why Luxembourg vehicles for Post-Initial Public Offerings Practice?	80
Our Luxembourg Equity Capital Markets practice	10
Our track record	12
- A&O Luxembourg office IPO and ECM experience highlights	
– Wider EMEA IPO experience highlights	
Your key contacts	15

Initial Public Offerings

Key issues to consider in IPOs

Pre-IPO legal and tax structuring:

- Conversion of existing financing in place to enable equity offering
- Efficient tax structure
- Implementation of any required corporate structuring (eg creation of a new holding company)
- Structuring exit for selling shareholder(s).

Key documentation for IPO:

- New articles of association for IPO company and related corporate steps
- Corporate governance regime
- IPO prospectus and pricing announcements
- Underwriting agreement
- Publicity and research report guidelines
- Clearing and custody arrangements for the shares
- Auditors' comfort letters
- Lawyers' legal opinions
- Listing application, etc.

Determination of management structure:

One-tier (board of directors) or two-tier systems (board of directors and supervisory board).

Choice of form of vehicle:

Possibility also to list a partnership limited by shares (société en commandite par actions) with a double shareholder (general partner and limited partner) structure.

Implementation of structural defense tools to help avoid hostile takeovers post-listing (possibility to opt in or not to board neutrality and breakthrough rules).

Overall timing for pre-IPO restructuring, due diligence, prospectus approval, roadshow, etc.

Interaction between all intervening parties, typically the selling shareholders, the IPO company, the underwriting and bookrunner bank(s), auditors, the issuer's corporate services provider, company's and bank's counsel, CSSF, stock exchange, agents, depositary, clearing system, etc.

Why Luxembourg?

Safe yet user-friendly business environment	AAA rating	At the forefront of implementation of relevant corporate and capital market related EU directives
More than 60 double tax treaties	Political and economic stability	Founding member of the European Union and the eurozone
Fully developed infrastructure of financial services resources and	Highly educated workforce and multilingual culture	Predictability of tax and regulatory planning (tax ruling practice,
support functions Flexible legal and	Tradition of customised and	grandfather rules) Central location in
tax framework	pragmatic, financial regulation	Western Europe

Why Luxembourg vehicles for Initial Public Offerings?

- Luxembourg hosts a large number of corporate structures owned by PE houses and other sponsors which have a predisposition to serve as listing vehicles whether or not the listing is made on the Luxembourg Stock Exchange
- Flexible corporate law:
- To facilitate the pre-IPO (re-)structuring
- Flexibility to structure hostile take-over defences
- In general, corporate law-driven EU directives are implemented quickly and in a businessorientated way
- Possibility to issue shares (under certain conditions) in bearer, registered or dematerialised form.

Why Luxembourg for prospectus approval and listing?

- Luxembourg has a proactive, and pragmatic yet investor protective regulator, the Commission de surveillance du secteur financier (CSSF), which is in charge of the approval of the IPO prospectus:
- Efficient review process for an IPO prospectus (first comments usually within ten working days; subsequent reviews within only a few days)
- Possible to obtain early (informal) clearances on key points for prospectus (ie financials)
- 'Same-day' passporting notifications can be sent out of Luxembourg to public offer and listing jurisdictions

- Prospectus approved by CSSF can be in English, German and French
- A listing on one of Luxembourg's markets (regulated market or Euro MTF market of the Luxembourg Stock Exchange) can be considered, especially for dedicated atypical structures in an international context. Luxembourg is, for instance, a large listing location for Global Depositary Receipts (GDRs)
- Dual listings on the Luxembourg regulated market and other regulated markets can also be considered.

Our Luxembourg IPO practice

Allen & Overy's Luxembourg office offers its clients a market-leading IPO practice. We advise on the full spectrum of issuances of equity and equity-linked instruments of Luxembourg companies, including shares, warrants, convertible and exchangeable bonds, be they made as a part of IPOs (primary and/or secondary offerings) or private placements (followed by listings on a stock exchange, or not), or be they structured as rights issues.

Our team is well connected with relevant Luxembourg authorities and regulatory bodies. For instance, we are in permanent contact with the Luxembourg supervisory authority of the financial sector, the CSSF, as well as with the Luxembourg Stock Exchange, enjoying good relations with both.

In addition, thanks to our fully integrated network comprising 40 offices in over 30 jurisdictions, and strongly established relationships with "best-friend" law firms in countries where we have no physical presence, the mix of our local knowledge and global reach places us in pole position to structure and execute large and complex cross-border IPO-related transactions. This is a major competitive advantage compared to local Luxembourg law firms – the international nature of our teams makes us very well placed to advise on the cross-border impact of regulations, trends, and market practices. This is of particular relevance with respect to IPOs of Luxembourg companies and other equity capital market transactions, as it is typical that the listing jurisdiction of a Luxembourg company is a foreign jurisdiction and that other cross-border aspects need to be addressed.

"Sources say: "The team has been fantastic. Intelligent lawyers and a quality outfit in the most general sense – I am comfortable giving the firm any work."

Chambers and Partners

"Allen & Overy is one of the best firms in Luxembourg. At least that's the consistent message from clients across all departments. They describe the firm as having a 'strong brand', 'good knowledge through to junior levels' and being 'leaps and bounds above the rest'. One even goes so far as to say that 'every lawyer was perfect'."

IFLR1000



Our track record

Our sample relevant experience includes advising the likes of, among others:

Athanor Equities

on the conversion of an unregulated company into a SICAR and its admission to trading on the Luxembourg stock exchange's Euro MTF market (first SICAR listed in Luxembourg).

Commerzbank

in connection with the private placement and public offering of shares in SAF Holland SA, a large independent supplier to the commercial vehicle market in Europe, for around EUR140 million.

Corestate Capital Holding

a Luxembourg-based real estate investment firm, on its successful IPO and on the uplisting of its shares to the Prime Standard of the Frankfurt Stock Exchange with a volume EUR1.1 billion.

Corporacion America Airports

a Luxembourg-based company which focuses on acquiring, developing and operating airport concessions, on its initial public offering on the New York Stock Exchange.

Ella media group

a Swiss media tech group, on their public offering of up to 3,351,100 participation certificates in Luxembourg, Germany, Austria and the Netherlands.

Eurofins Scientific

a world leader in bioanalytical testing headquartered in Luxembourg and listed on Euronext Paris and included in the CAC 40 Index, on:

- the raising of EUR535m following the issuance of 1,000,000 new shares to institutional investors.
- the raising of EUR600m via a senior unsecured Eurobond public issuance.
- its capital raising of c. EUR299m following the issuance of 550,000 new shares to institutional investors.
- on its issuance of EUR400m undated subordinated notes.

Finda Telecoms

a wholly owned subsidiary of Finda Oy, on its offering of up to 6,850,000 shares in DNA Oyj, a Finnish telecommunications company.

Insight Investment Management

on the IPO on the London Stock Exchange of its closed ended pan European real estate fund, Invista European Real Estate Trust SICAF, and on its successful deleveraging in 2009, through the issue and the listing of a combination of ordinary shares, preference shares and warrants. This was the very first time that a Luxembourg retail fund issued preference shares and warrants.

Ivanhoé Cambridge

a Candian real estate asset management firm, on the sale of 3,23 million shares in Paris-based real estate investment trust Gecina for EUR473m through an accelerated bookbuild.

Senvion

a German wind turbine manufacturer, on its IPO and a private placement of shares by its shareholders Centerbridge and Arpwood, with institutional investors.

Shurgard Self Storage

the largest owner and operator of self-storage centers (stores) in Europe, on its IPO on Euronext Brussels.

Stabilus

a designer, manufacturer and distributer of high-quality precision spring systems for the automotive, industrial and office furniture industries and electromechanical opening-and closing systems, on a capital increase by issuance of 3,976,744 new shares (approx. 19.2% of the share capital) and placing these shares with institutional investors.



Stella Jones International

on the sale of 5,000,000 common shares of Stella-Jones, a Canadian company listed on the Toronto stock exchange which is a leading North American manufacturer of pressure treated wood products, to an underwriters syndicate composed of, amongst others, Morgan Stanley Canada and TD Securities as lead underwriters.

Technisys

a digital banking software platform provider incorporated in Luxembourg, on the raising of USD50m via the issuance of equity, with the aim of growing its investments in technology, expanding its product portfolio and achieving global reach.

UBS Deutschland

on the structuring and implementation of a capital increase by incorporation of reserves of Braas Monier Building Group in connection with the tender offer by Standard Industries.

WPP

a British multinational communications, advertising, public relations, technology, and commerce holding company, as selling shareholder, on its offering of 5,815,259 common shares of Globant SA, a global IT and software development company, listed on both the New York Stock Exchange and the Luxembourg Stock Exchange.

An American multinational e-commerce corporation

on the sale, by way of a secondary share offering, of its interest in a South American online marketplace company, the share of which are registered with New York's Securities and Exchange Commission.



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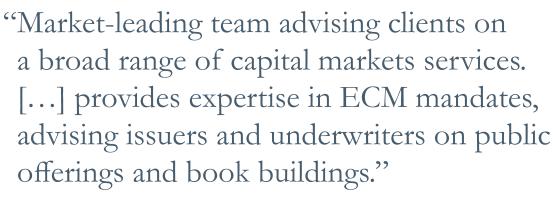
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